

**Mountains Recreation and  
Conservation Authority**

**Preliminary Fiscal Year 2012-2013 Expense Budget**

<b>Group Account Name</b>	<b>Actual 09/10</b>	<b>Actual 10/11</b>	<b>Final budget 11/12</b>	<b>10 months 4/30/12</b>	<b>Prelim Budget 12/13</b>	<b>Note</b>
<b>Salaries and Wages</b>	\$ 4,801,177	\$ 4,900,548	\$ 4,325,559	\$ 4,006,473	\$ 4,375,000	<b>a</b>
<b>Payroll Benefits</b>	\$ 2,620,258	\$ 2,969,055	\$ 2,667,251	\$ 2,599,769	\$ 3,020,000	<b>b</b>
<b>Contract Services</b>	\$ 1,737,521	\$ 2,126,622	\$ 1,811,061	\$ 1,746,710	\$ 1,577,000	<b>c</b>
<b>General Office</b>	\$ 115,498	\$ 106,423	\$ 106,104	\$ 75,763	\$ 106,000	
<b>Telephone &amp; Data Services</b>	\$ 186,924	\$ 251,097	\$ 201,041	\$ 206,349	\$ 261,000	<b>d</b>
<b>Legal Notices/Publications</b>	\$ 30,521	\$ 36,198	\$ 11,168	\$ 29,289	\$ 40,000	
<b>Travel, Per Diem and Mileage</b>	\$ 55,904	\$ 49,548	\$ 45,374	\$ 27,981	\$ 45,000	
<b>Interpretive Supplies</b>	\$ 16,385	\$ 19,867	\$ 17,000	\$ 18,293	\$ 23,000	
<b>Training</b>	\$ 36,766	\$ 56,164	\$ 55,422	\$ 19,384	\$ 66,000	
<b>Misc. Operating /Other</b>	\$ 26,324	\$ 23,912	\$ 4,254	\$ 1,167	\$ 14,000	
<b>Insurance</b>	\$ 659,970	\$ 564,440	\$ 660,100	\$ 519,410	\$ 623,292	
<b>Bank Service Charges</b>	\$ 37,810	\$ 36,733	\$ 35,000	\$ 30,495	\$ 36,594	
<b>Marketing &amp; Promotion</b>	\$ 32,993	\$ 38,892	\$ 43,580	\$ 27,916	\$ 42,000	
<b>Uniforms &amp; Operational Supplies</b>	\$ 191,903	\$ 339,833	\$ 303,487	\$ 140,498	\$ 216,000	<b>e</b>
<b>Maintenance</b>	\$ 599,227	\$ 588,619	\$ 544,678	\$ 453,301	\$ 581,114	
<b>Fuel &amp; Transportation</b>	\$ 329,455	\$ 380,414	\$ 352,053	\$ 343,999	\$ 435,000	<b>f</b>
<b>Utilities</b>	\$ 786,975	\$ 745,752	\$ 937,960	\$ 555,564	\$ 702,000	<b>g</b>
<b>Grants - Out</b>	\$ 154,900	\$ 557,123	\$ 300,000	\$ 1,371,988	\$ 300,000	
<b>Land Acquisition &amp; Purchase</b>	\$ 9,719,909	\$ 5,532,731	\$ 6,895,000	\$ 785,268	\$ 13,039,000	<b>h</b>
<b>Construction &amp; Improvements</b>	\$ 4,269,105	\$ 3,868,884	\$ 6,577,000	\$ 1,497,284	\$ 17,341,000	<b>i</b>
<b>Capital Equipment Purchases</b>	\$ 471,781	\$ 851,107	\$ 415,452	\$ 503,985	\$ 380,000	<b>j</b>
<b>Debt Service/Interest Payments</b>	\$ 52,923	\$ 20,673	\$ 30,000	\$ 13,611	\$ 30,000	
<b>Contingency</b>	\$ -	\$ 618	\$ -	\$ -	\$ 39,000	
<b>TOTAL EXPENSES</b>	<b>\$ 26,934,229</b>	<b>\$ 24,065,253</b>	<b>\$ 26,338,544</b>	<b>\$ 14,974,497</b>	<b>\$ 43,292,000</b>	

**Notes to MRCA Preliminary Fiscal Year 2012-2013 Expense Budget**

- a. Net Wages continue to remain flat
- b. Increase is due to higher worker's compensation and retirement plan charges
- c. Slightly lower legal expenses anticipated in FY 12/13
- d. Increases in Internet Service level and cell phone plans. Account under-budgeted in prior years.
- e. Actual FY 10/11 and budget FY 11/12 includes \$140k camp food service costs, this expense will decrease in FY 12/13.
- f. Fuel is estimated at \$4.55 per gallon in FY 12/13
- g. Utility expenses trending downward due to efficient water usage and better negotiated water rates.
- h. Assumes all open, approved grants plus \$1.5 million in new grants are fully earned and expended in FY 12/13.
- i. Assumes all open, approved grants plus \$9.0 million in new grants are fully and earned expended in FY 12/13.
- j. FY 10/11 includes \$398k in one-time funds to purchase a new fire engine and related equipment. Also no new truck purchases in FY 12/13 planned.